

## Warrantage Inventory and Credit System

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### Summary

Limited access of small-scale farmers to favorable markets and reliable storage facilities is one of the key causes of food insecurity and pervasive poverty across millet and sorghum production areas. As a result, farmers are forced to sell their grain at peak production times for low prices. Later in the year, food prices increase but poorer households are unable to save their produce until then. Reduced income makes it difficult for farmers to purchase inputs for the next season without acquiring commercial loans, but these demand collateral that are difficult to meet. High interest rates set by commercial credit systems can lead to debt traps and food insecurity loops. In response, the warrantage inventory and credit system was designed to provide sustainable financing of investments in agricultural production across communities of small-scale farmers.

### Technical Description

Warrantage is a warehouse receipt system that provides inventory credit for stored grain that is adapted to rural areas and smallholder families. It is limited to 'non-perishable' agricultural produce that have a track record of rising prices in the months following harvest such as millet, sorghum, and other grains. Through the inventory system, farmer organizations and their members obtain loans against the stored commodity that is gaining value during over the borrowing period. This security agreement governing the credit between Warrantage managers and depositors stipulates that in the event of non-payment by the farmers group, the financial partner will be entitled to sell the stored product to recover what is due. This allows the lender to avoid loss in the case of repayment failure, which drastically reduces risk and interest rates. Households acquire financial capacity without altering their household budget, since they benefit from the price differential between the time of harvest when produce is abundantly available and the dry season when there is short supply of food leading to higher prices. Loans enable households to address some urgent financial needs, engage in collective fertilizer and seed purchase, and start income-generating activities like fattening of small ruminants, vegetable gardening and small trading during the dry season.

### Uses

Warrantage systems bypass intermediary traders without disrupting supply of wholesale and urban markets, and without hiking prices. The approach does burden farmer

organizations with a large risk of post-harvest damage by insects and other pests. Warrantage credit systems are highly suitable for smallholder farming communities from Sub-Saharan African that lack favorable bank lending for agricultural investment and where debt leads to poverty and economic marginalization. In addition to being a cash management tool, the warrantage system also manages larger economic risk. This approach offers major benefits for millet and sorghum growing areas in semi-arid humid climates.

### **Composition**

The main actors collaborating in the implementation of a warrantage operation are the umbrella farmer unions and federations, and the grassroots producer organizations and their members. These link with private lenders such as decentralized financial systems or public extension services. All these bodies have an “inventory credit committee” with a chair, a treasurer, and a warehouse manager. The inventory credit committee of the different grassroots producer organizations plays an active role in all stages of inventory credit, especially in the management of warehouses and their stored products. Those that do not own warehouses have to negotiate the hire premises. Inventory credit committees and their executive bureaus handle the general coordination, set the purchase price of products, negotiate, sign contracts with lenders and buyers, and distribute credit. They also support members in training, monitoring, accounting, and arbitration. Some unions and federations contribute to the financing of inventory credit from their own working capital.

### **Means of application**

The operational framework to implement a warrantage inventory credit system involves several key steps. Just after harvest, a fair purchase price for farm produce is established during a meeting of the inventory credit committee and representatives of the grassroots organization. Prices follow local market rates. It is at this stage that detailed timetables for storage and withdrawal of stock are agreed upon. Once these arrangements have been made, the union requests a loan from a financier for the inventory operation. Prior to each harvest season, warehouses are cleaned and organized to receive the new stock. Each farmer arranges the transport of produce that he or she is placing under inventory. The operation is supervised by the inventory credit committee of grassroots producer organization who check and register the quality and weight of crops, and the packaging used. New sacks must be used to ensure optimal protection against pests and need to be distinguish each season’s produce. In the process, the inventory credit committee officers secure the warehouse. Grassroots producer organizations or farmer groups receive cash funds from the loan for distribution to its members. Warehouses are opened periodically during an inventory credit season by the producer organization and lender to check the condition of stored produced.

|                      |                              |
|----------------------|------------------------------|
| <b>Agroecologies</b> | Dryland area, Moist savanna. |
| <b>Regions</b>       | Africa South of Sahara.      |

|                                 |  |
|---------------------------------|--|
| <b>Developed in Countries</b>   | Burkina Faso, Mali, Niger, Nigeria, Senegal.           |
| <b>Available in</b>             | Burkina Faso, Mali, Niger, Nigeria, Senegal.           |
| <b>Solution Forms</b>           | Management.  |
| <b>Solution Applications</b>    | Market innovation.                                     |
| <b>Agricultural Commodities</b> | Sorghum/Millet.  |
| <b>Target Beneficiaries</b>     | Women, Youth, Small-scale farmers, Commercial farmers. |

## Commercialization

### Commercialization Category

Commercially available

### Startup Requirements

For the system to be implemented there is need to: 1) Strengthen the capacity of farmer associations on price negotiation, loan investments and input delivery, 2) Support supervising unions and federations in efficient and transparent registration and maintenance of guaranties, 3) Build or rent clean secure warehouse facilities and provide quality sacks so grain is safe from pests and thieves, 4) Inject private and public equity into decentralized financial services for lending to farmer associations, and 5) Harmonize government and banking policies that recognize agriculture produce as collateral and avert excessive dumping onto local markets during the lean season.

### Production Costs

Implementing a warrantage inventory credit system involves different direct and indirect expenses. Farmers must appropriately prepare the grain of sorghum and millet, separating chaff and stone, and drying it to 10% moisture, so warehouse space is optimally used, and price and quality standards are met. Sacks for packaging produce must be purchased by farmers; woven polypropylene 90-kg bags cost between US \$0.25 - \$0.5 each. Alternatively, hermetic bags with a high-density plastic inner liner are used that prevent mold formation or insect attacks, costing US \$1 - \$2 per 90-kg bag. Unions, producer associations or farmer groups need to rent, build, or repair storage infrastructure that exclude storage insects and dishonest persons.

### Customer Segmentation

The warehouse receipt system has a diverse set of partners, including farmer organizations, microfinance institutions, technical extension services, agro-input suppliers, and food processors. Small-scale producers must unite in a group to access this type of credit.

### **Potential Profitability**

Warrantage credit systems established by ICRISAT and other institutions show large potential for enhancing the access of farmers to credit and cash, as well as more affordable production inputs and fairer commodity buyers. Farmers in Burkina Faso, Mali, and Niger saw their income grow by 52% to 134 % owing to a higher market price, additional income generating activities, and reduced fertilizer costs. Profits from the warrantage system allows farmers to purchase better seeds and fertilizers, which increase crop yields by 44% to 120%. Surveys with 58 inventory warehouses in Burkina Faso reported that 60% of members were women and served as key recipients of agricultural credit. The warehousing system also increases the food sufficiency period of benefiting rural communities.

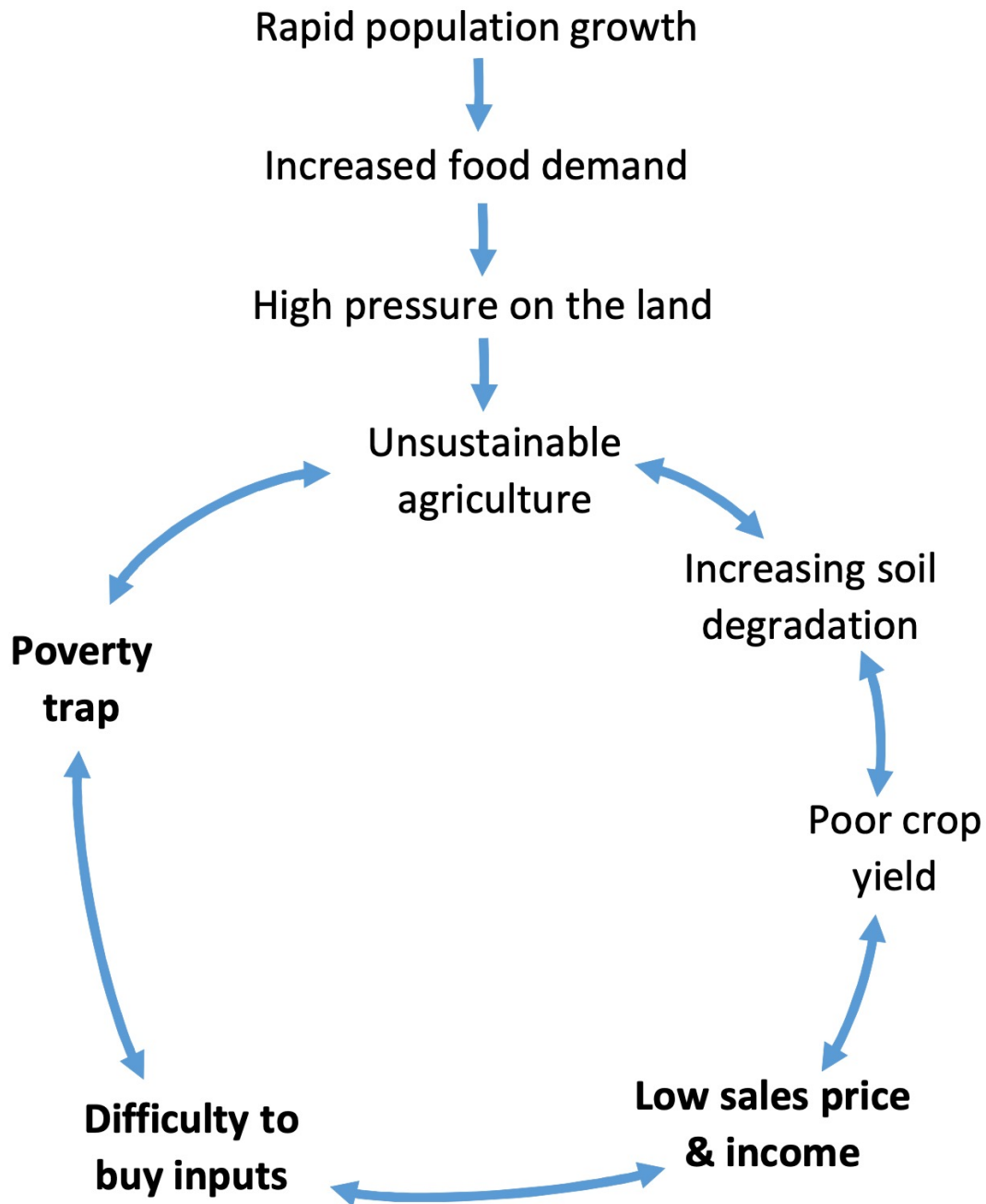
### **Licensing Requirements**

The warrantage inventory credit system can be reproduced without a license.

### **Innovation as Public Good**

Operational frameworks and manuals for this innovative credit system are classified as a Public Good and disseminated by ICRISAT and its partners

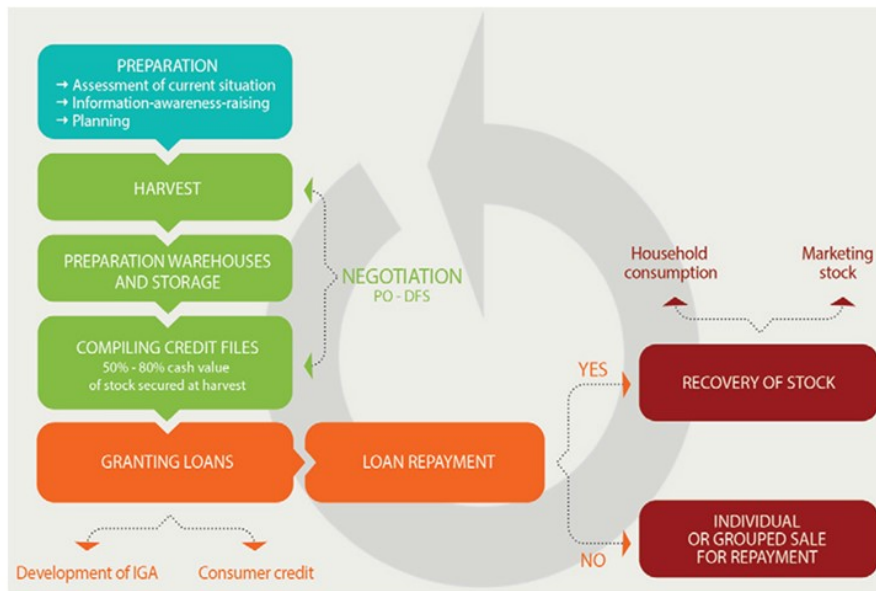
## Solution Images



*The vicious food insecurity loop*



*Farmers deliver grain to warehouse, and an officer registers the quantity and quality*



Operational framework and implementation stages of warrantage (Credit: FAO)

## Institutions



## Accompanying Solutions

[Varieties for Better Nutrition and Stress Resistance](#)

[Fertilizer Micro-Dosing to Enhance Yield and Use Efficiency](#)